

## Conversation Contents

**Fwd: DOE Puerto Rico Hurricane Relief - Release of lineman to assist**

**Attachments:**

/3. Fwd: DOE Puerto Rico Hurricane Relief - Release of lineman to assist/1.1 OutlookEmoji-1505840638895\_WHITEFISHENERGY\_Email2e58bb94-c92f-444e-a606-e9bc585861be.png

ryanzinke <(b) (6)>

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**From:** ryanzinke <(b) (6)>  
**Sent:** Thu Oct 26 2017 15:25:21 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Subject:** Fwd: DOE Puerto Rico Hurricane Relief - Release of lineman to assist  
**Attachments:** OutlookEmoji-1505840638895\_WHITEFISHENERGY\_Email2e58bb94-c92f-444e-a606-e9bc585861be.png

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

**From:** Andy Techmanski <andy.techmanski@whitefishenergy.com>  
**Date:** 09/29/2017 11:09 AM (GMT-05:00)  
**To:** ryanzinke <(b) (6)>  
**Subject:** DOE Puerto Rico Hurricane Relief - Release of lineman to assist

Ryan,

As discussed, we have been contracted by Puerto Rico Power Authority (PREPA) to be the prime contractor for the power line rebuild there. Having been there on 9/26 and helicoptered around the island this week with PREPA, I can say with confidence this will be a biblical task. We now have a moral duty to the people of PR to ensure they can return to some resemblance of normal life. This will take 6-12 months to accomplish and we have some key hurdles to overcome that we could use Mr. Rick Perry's assistance.

Because we have been the only ones to manage to get to the island and keep constant communication with PREPA, we are also the only ones to manage to get under contract and gain "soft" guarantees of payment. Yes we are still very worried about payment. In fact we have had several subcontractors turn us down, after soliciting their services, because they too are afraid of the financial risk. We have however been working with Jacksonville Electric Authority, and the rest of the American Public Power Agencies (APPA), and they too were afraid to go because of the uncertainty of payment of costs. That said the APPA electrical utilities have given us a commitment of 140 lineman, to work under our logistical and project management team, and the framework of our master service agreements payment terms.

We could really use some assistance with the Department of Energy and Mr. Rick Perry. Bonneville Power Administration (BPA) which is part of the DOE has contacted us and solicited support for sending power line crews under our flag and logistical support. They are stuck in a bureaucratic gridlock with needing the DOE to formally request their assistance to second their folks to our cause. I believe that if someone from Mr. Perry's office could send a letter of request and authorization, then we could maneuver through the politics to reallocate their technical staff to the cause.

Our goal is to provide PR with as many qualified workers as possible to repair the power lines there and restore life and wellbeing to its citizens. We plan on organizing 500+ personnel that will be a blend of Whitefish Energy, other contractors, Investor owned and public/governmental utilities. With your support and that of the federal government behind us, this will be expedited to its fullest deployment potential.

Thank you for your help.

Regards,

**Andy Techmanski**

**CEO**  
**Whitefish Energy Holdings, LLC**  
**Mobile: 406-471-4668**  
[www.whitefishenergy.com](http://www.whitefishenergy.com)

1505840638895\_WHITEFISHENERGY\_Email

\*\*\*[FORMAT SLIDES ACCORDING TO AGENCY'S OWN TEMPLATE]\*\*\*

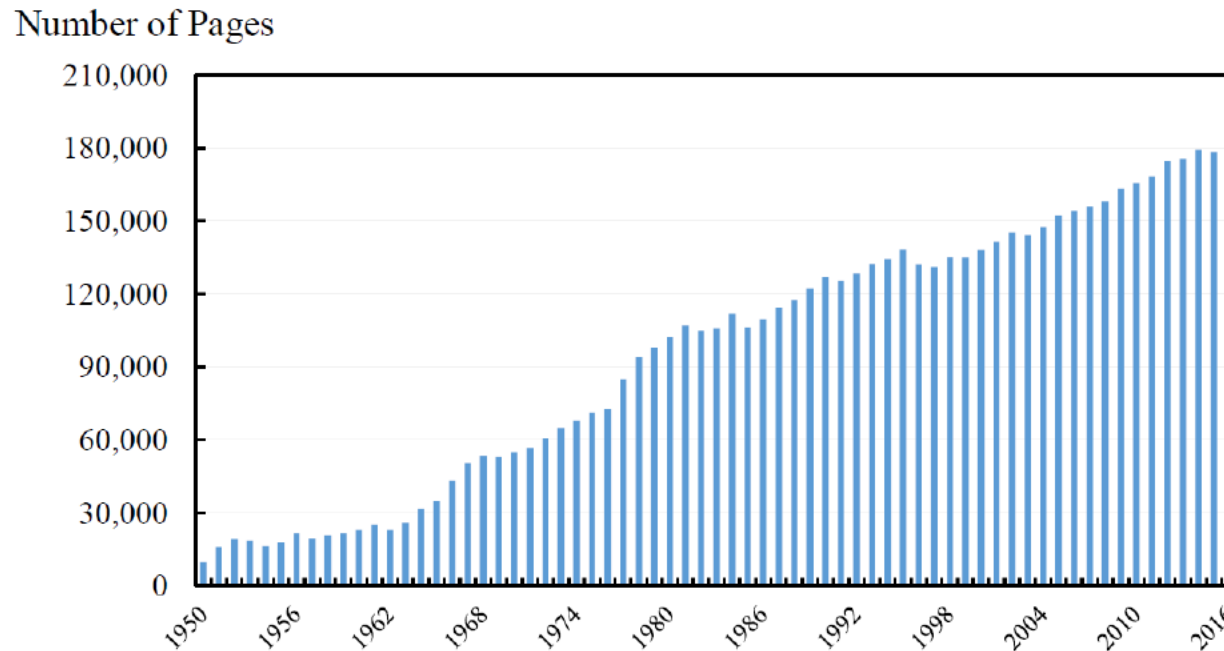
# Cutting Red Tape: Liberating America from Bureaucracy

# Regulation Reform to Unlock Growth

- ▶ A report from the Council of Economic Advisers notes that growth in regulations may have slowed U.S. GDP growth by an average of 0.8 percent per year since 1980
- ▶ Many regulations are well-intentioned but create harmful economic consequences on the U.S. economy and restrict transactions between Americans

# Federal Code of Regulation Boom

- ▶ The Federal Code of Regulations increased nearly 10 X between 1960 and 2016, vastly increasing the regulatory burden on U.S. consumers and businesses



Source: Federal Register

# Cost of Regulation

- ▶ National Association of Manufacturers estimate:
  - ▶ U.S. Federal Regulations cost \$2.03 Trillion in 2013
  - ▶ Equivalent to 12 percent of GDP
  - ▶ \$9,083 per employee for large firms
  - ▶ \$11,724 per employee for small firms

**[INSERT Agency Vision of  
regulatory reform plan for FY18]**

# Regulatory Reform Principles

- ▶ Reduce Regulatory Burdens
- ▶ Regulate Effectively and Efficiently
- ▶ Promote Due Process
- ▶ Provide Fair Notice
- ▶ Respect Individual Liberty and Property Rights

# Reducing Regulatory Burdens

- ▶ Executive Order 13771
  - ▶ One-In-Two-Out
  - ▶ Eliminate regulatory costs
- ▶ Unleash the economy
- ▶ Leave space for innovation



# Effective and Efficient Regulation

- ▶ Regulations should serve the American People
- ▶ Agencies should regulate only when the benefits substantially outweigh the cost, consistent with legal requirements
- ▶ Regulations should impose the least possible burden on individuals, businesses, and State and local government

# Due Process

- ▶ Administrative Procedure Act
  - ▶ Advance notice of proposed rule
  - ▶ Public comments
- ▶ Enforcement:
  - ▶ Notice and an opportunity to be heard
  - ▶ Enforcement proceedings are not an opportunity to announce policy changes

# Fair Notice

- ▶ Clear, concise regulations
  - ▶ Avoid overly complex regulatory regimes
  - ▶ Reduce ambiguity
- ▶ Do not exceed statutory authority
- ▶ No policymaking through guidance documents or enforcement proceedings

# Respect Individual Liberty and Property Rights

- ▶ Respect Constitutional rights
- ▶ Trust Americans to live their lives
  - ▶ Government should not micromanage
  - ▶ Do not unduly hinder innovation
- ▶ Avoid restrictive permitting and approval requirements

# What You Can Do

- ▶ Identify especially burdensome rules
- ▶ Propose alternatives
- ▶ Submit comments during rulemaking process
  - ▶ Analysis of previous rules' regulatory burdens
  - ▶ Statutory and historical context
- ▶ Inform leadership of inappropriate enforcement actions

# Q&A

- ▶ Please do not discuss pending regulatory actions
- ▶ We welcome thoughts on our regulatory process
- ▶ Where are you experiencing the heaviest regulatory burdens?
- ▶ How can we improve our enforcement procedures?

## Conversation Contents

Fwd: DOE Puerto Rico Hurricane Relief - Release of lineman to assist

ryanzinke <(b) (6)>

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**From:** ryanzinke <(b) (6)>  
**Sent:** Fri Sep 29 2017 12:54:48 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Subject:** Fwd: DOE Puerto Rico Hurricane Relief - Release of lineman to assist

Pls print

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1505840638895\_WHITEFISHENERGY\_Email

# Conversation Contents

Fwd: FW: Letter regarding Dirt Tax and Royalties in the President's budget

"Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>

**From:** "Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>  
**Sent:** Mon Aug 07 2017 14:55:47 GMT-0600 (MDT)  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Subject:** Fwd: FW: Letter regarding Dirt Tax and Royalties in the President's budget

----- Forwarded message -----

**From:** Zinke, Ryan <(b) (6) Ryan Zinke@ios.doi.gov>  
**Date:** Thu, Apr 27, 2017 at 7:34 PM  
**Subject:** Re: FW: Letter regarding Dirt Tax and Royalties in the President's budget  
**To:** "Mulvaney, Mick M. EOP/OMB" <[John.M.Mulvaney@omb.eop.gov](mailto:John.M.Mulvaney@omb.eop.gov)>

Mick,  
(b) (6) . One of my first actions was to sign a Secretarial Order to review all royalties, rents and fees on energy and extraction on public lands to ensure we are receiving appropriate payments. (b) (6)

Imposing royalties on existing claims and operating mines will also expose the American taxpayer to extensive takings liability.

Lisa Murkowski and others have expressed strong opposition to these too.  
Thanks,  
Z

On Wed, Apr 26, 2017 at 2:02 PM, Mulvaney, Mick M. EOP/OMB <[John.M.Mulvaney@omb.eop.gov](mailto:John.M.Mulvaney@omb.eop.gov)> wrote:

Zink: We started this conversation the other day but I don't think we finished. (b) (5)

Mick M.

-----Original Message-----

**From:** Krebs, Mitch [mailto:[MKrebs@coeur.com](mailto:MKrebs@coeur.com)]  
**Sent:** Wednesday, April 26, 2017 10:14 AM  
**To:** Mulvaney, Mick M. EOP/OMB <[John.M.Mulvaney@omb.eop.gov](mailto:John.M.Mulvaney@omb.eop.gov)>  
**Subject:** Letter regarding Dirt Tax and Royalties in the President's budget

Dear sir,

Please see attached letter. I would be honored if you would reach out with any questions or concerns or if you would like to discuss further.

Sincerely,

Mitch Krebs

Mitchell J. Krebs | President and Chief Executive Officer

COEUR MINING, INC. | 104 S. Michigan Avenue | Chicago, IL 60603

m: 312.543.8739 | t: 312.489.5858 | [mkrebs@coeur.com](mailto:mkrebs@coeur.com) <mailto:[mkrebs@coeur.com](mailto:mkrebs@coeur.com)>

NYSE: CDE | [www.coeur.com](http://www.coeur.com) <<http://www.coeur.com>>

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"Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>

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**From:** "Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>  
**Sent:** Fri Nov 10 2017 12:24:43 GMT-0700 (MST)  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Subject:** Fwd: FW: Letter regarding Dirt Tax and Royalties in the President's budget

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**From:** Zinke, Ryan <(b) (6) Ryan Zinke@ios.doi.gov>  
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